## trafford park masterplan #1 - the baseline

John Steward Chair of TEA Place

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## trafford park masterplan #1 - the baseline

charlie baker

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# Vision and Strategic Framework

- Policy Context and Baseline and Market Conditions
- Case Studies lessons for Trafford
- Workshops business, developers and the public sector
- Vision and Strategic Objectives
- Spatial framework

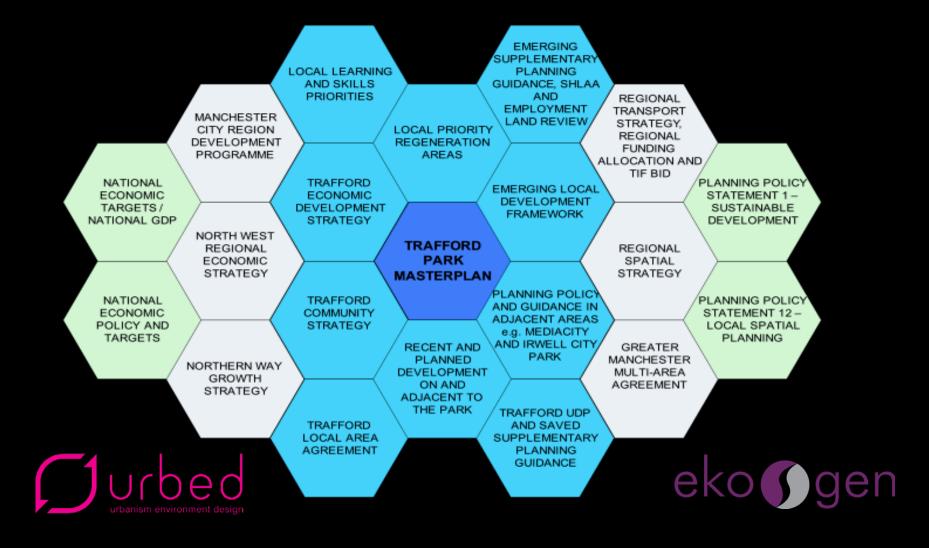




### **Strategic Policy Linkages**

#### ECONOMIC DEVELOPMENT / REGENERATION

SPATIAL STRATEGY



## Large and Medium Sized Companies

#### **Percentage of Total Employment** Small (11-49 employees □ Micro (10 or less employees) by Business Size (2006) Medium (50-199 employees) Large (200 or more employees) Source: Annual Business Inquiry Workplace Analysis, Nomis % of Total Number of Businesses 40 35 36.69% 30 31.53% 31.24% 30.09% 29.22% 25 24.85% 25.02% 25.37% 24.63% 24.31% 24.00% 23.45% 20 21.01% 19.84% 19.52% 15 10 9.24% 5 0 **Trafford Park % Trafford %** North West % England & Wales %

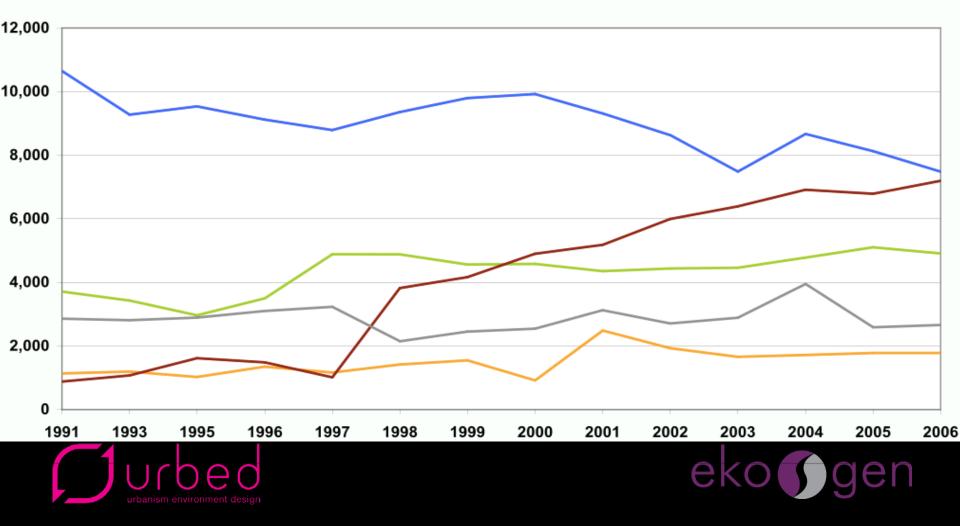
# Significant change over the last 15 years

#### Employment Trends in Trafford Park Wards by sector (1991-2006)

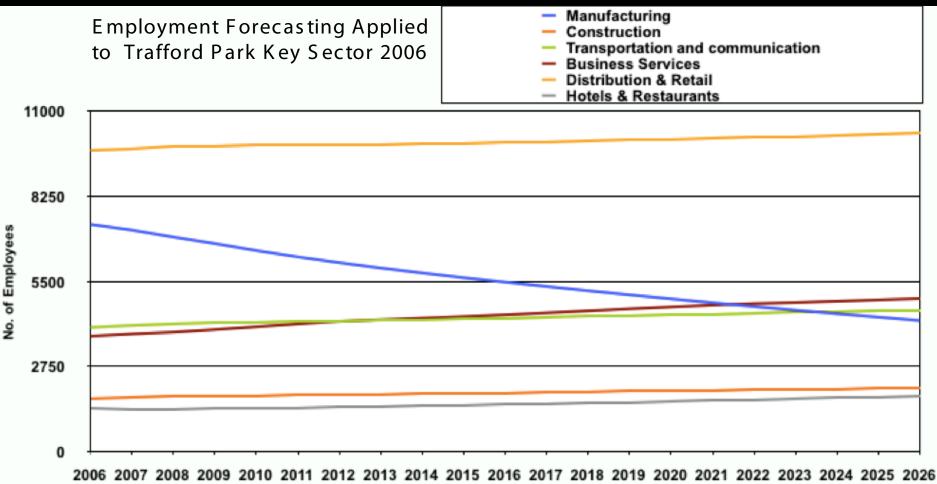
Source: Annual Employment Survey 1991-1997 and Annual Business Survey 1998-2006



#### Number of employees



# Change will continue . . .with implications for modernisation







#### **Other Initiatives**

- Strong regional competition, especially for high quality inward investment
- NWDA promoting a number of regional priority sites
- Trafford Park well located, attractive to some types of businesses, and competitively priced





#### **Other Industrial Parks**

- Similar history and trajectory, with retail and distribution more important
- Strong commitment to retaining industrial base
- Efforts going in to modernisation and re-modelling, with enhanced management arrangements





#### **International Comparators**

- Have the advantage of a fresh start/blank canvas
- Focussed on international and high tech/knowledge based investment
- Strong focus on branding and marketing
- Often use niche districts and quarters within a wider wrapper

#### PCB Disposal Facility

Automobil

Core Facility

Hibiki Recycling Area

Home Appliances

OA/Equipment.

Zone (BonstrueffornWeste

Augrescent Jubes

Medical Equipment

TBottles

Comprehensive Environmental Industrial Complex / Hibiki Recycling Area Biodegradable Plastic

Nippon Steel Corporation, Kitakyushu Environmental Technology Center

Research Demonstration Facility, Kyushu Institute of Technology

Démonstrative Research Testing Site, Fukuoka Research Center for Recycling Systems, Fukuoka Prefecture

Industrial Waste Research Facility

#### Practical Research Area

Fukuoka University, Graduate School of Engineering Recycling and Eco-Technology Research Center

Recycling Project for Totu and Other Food Residue

Styrenel toam-

🛰 Kitakyushu Eco-Town Cente

**Construction** Waste

### Stakeholders

- Businesses like the Park, but concerns about congestion
- Developers committed to Park, but recognise the complexity of securing change
- Park does what it does, quite successfully
- Developer and stakeholders interested in developing new opportunities
- Transport seen as a constraint
- Very positive support for new developments
- Concerns about policy limitations and view of neighbouring authorities





# SWOC

- Strengths
  - Part of regional centre and urban core of fastest growing sub-region in the UK
  - Performs well in distribution, manufacturing, wholesale and retail compared to UK averages.
  - Proximity to city centre and airport
- Weaknesses
  - Over reliance on medium to large sized businesses
  - Little sector diversity and over reliance on declining industries.
  - Lack of commercial office space
  - Absence of shops and services for employees.





# SWOC

- Opportunities
  - Predicted growth in the business services sectors.
  - Proximity to Mediacity:UK and city centre
  - Capitalising on the predicted growth in distribution in Greater Manchester
  - large sub-regional labour market
- Challenges
  - Repositioning park to offset decline in manufacturing
  - Increasing competition from other high spec business locations
  - Preference of growth sectors for urban/city centre locations





#### and the place?













# major highways



# wide open spaces?





## landmark developments











## industrial

DESCRIPTION.

-

-

EE

Unlinver UK Food

The Hume of Real

1.5

all

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## industrial processing + hazardous materials

Cargill





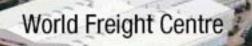


## office



Transport and Distribution

No. of Concession, Name



110

- Contraction

Color Color

NAS NAS STA











## retail + leisure





## but there's enormous further potential..



























Key .

Shopping Office Cafes/ restaucants Drinking Establishments Small sheds Clean sheds Clean sheds Non-clean sheds Transport and Distribution Hazardous Non-residential institutional Restandart Hotels Assembly and Leisure I.

Shopping Office Cafes/ restaucants Drinking Establishments Small sheds Clean sheds Clean sheds Non-clean sheds Transport and Distribution Hazardous Non-residential institutional Restandart Hotels Assembly and Leisure 100

Shopping Office Cafes/ restaurants Drinking Establishments Small sheds Clean sheds Non-clean sheds Transport and Distribution Hazerdous Non residential institutional Residential Redundant Hotels Assembly and Leisure

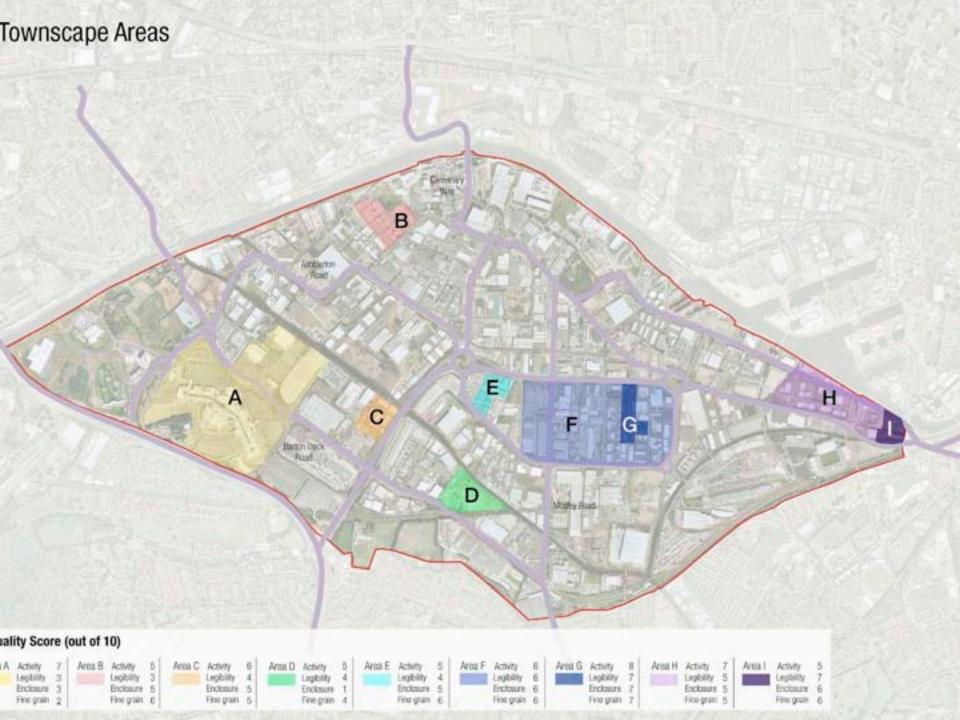
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78

Shopping Office Cafes/ restaurants Drinking Establishments Small sheds Clean sheds Non-clean sheds Transport and Distribution Hazedous Non residential institutional Residential Recharchart Hotels Assembly and Leisure

# Public Realm Diagram Carpill Genester Of Processing Ecological Park Dereict land Trafford What Trafford Centre Centainer Deptil Daton Park Key Private space- buildings Private space- plots- highly restricted access Public/ private space- restricted access- depending on time of day and nature of access Public space- highways, paths and publicly accessible

open space













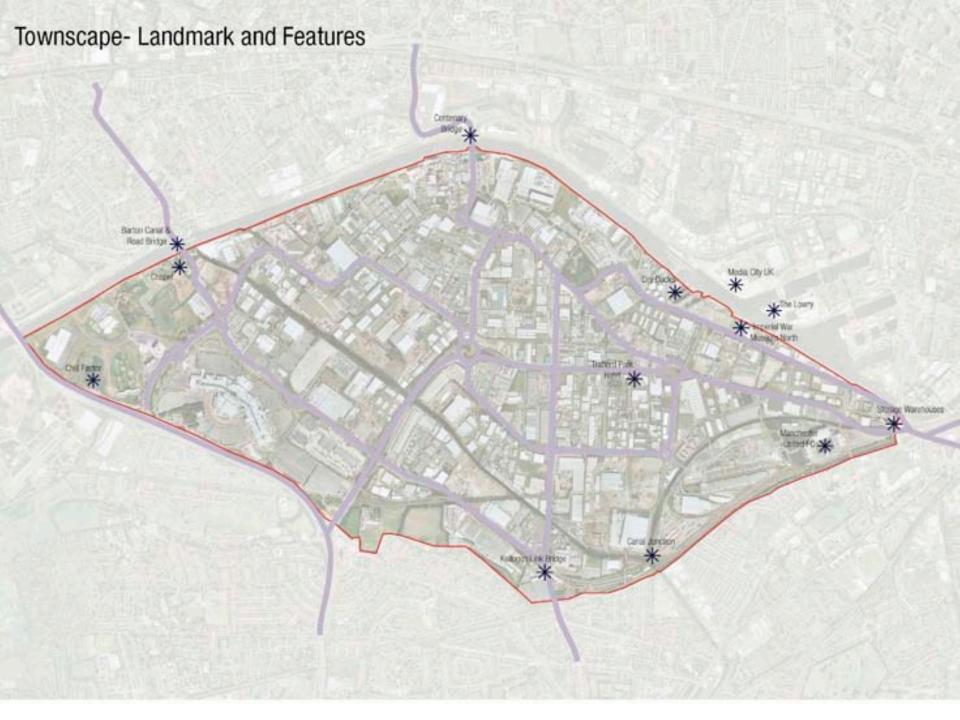


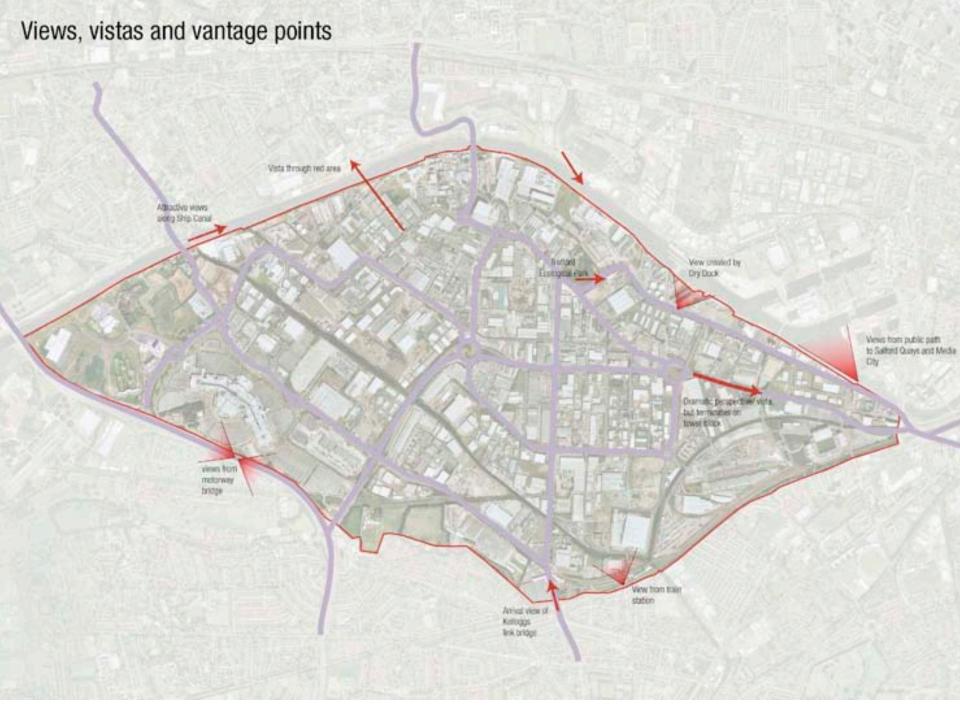
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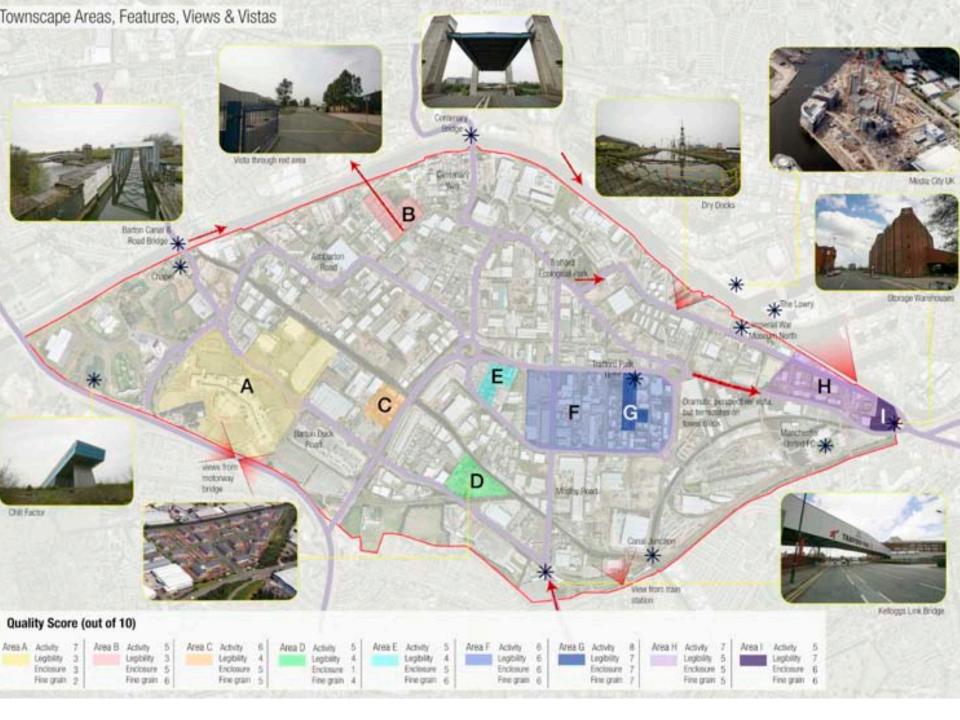
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M' Marine M.M.S.

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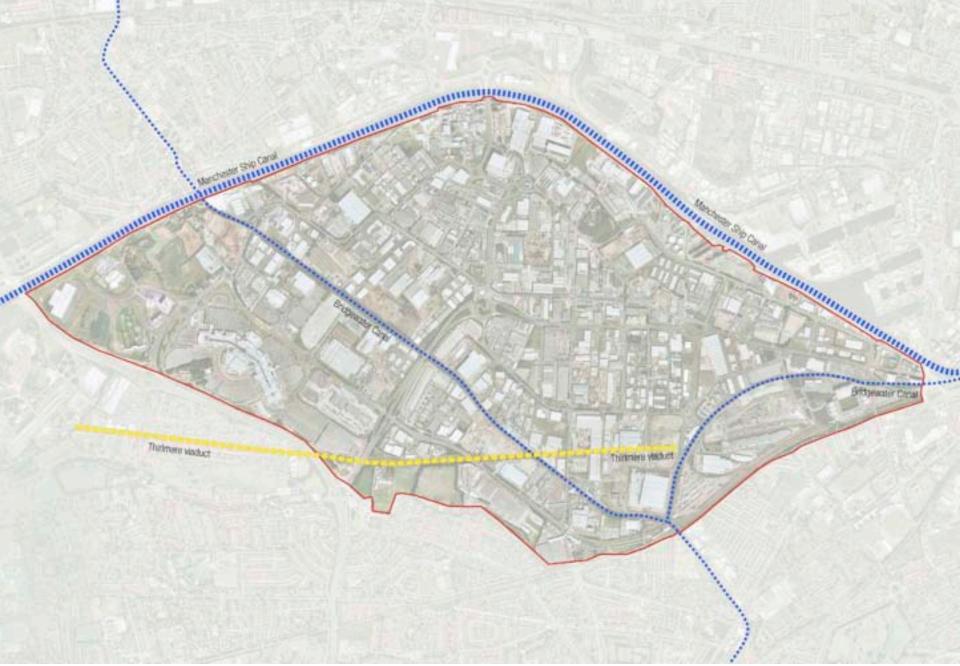


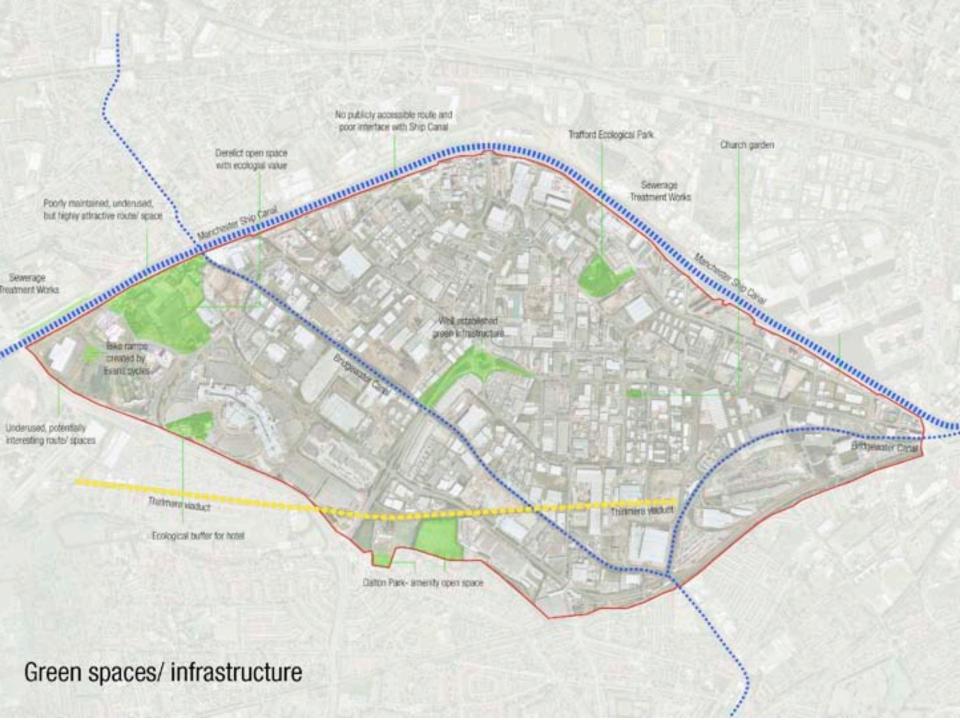


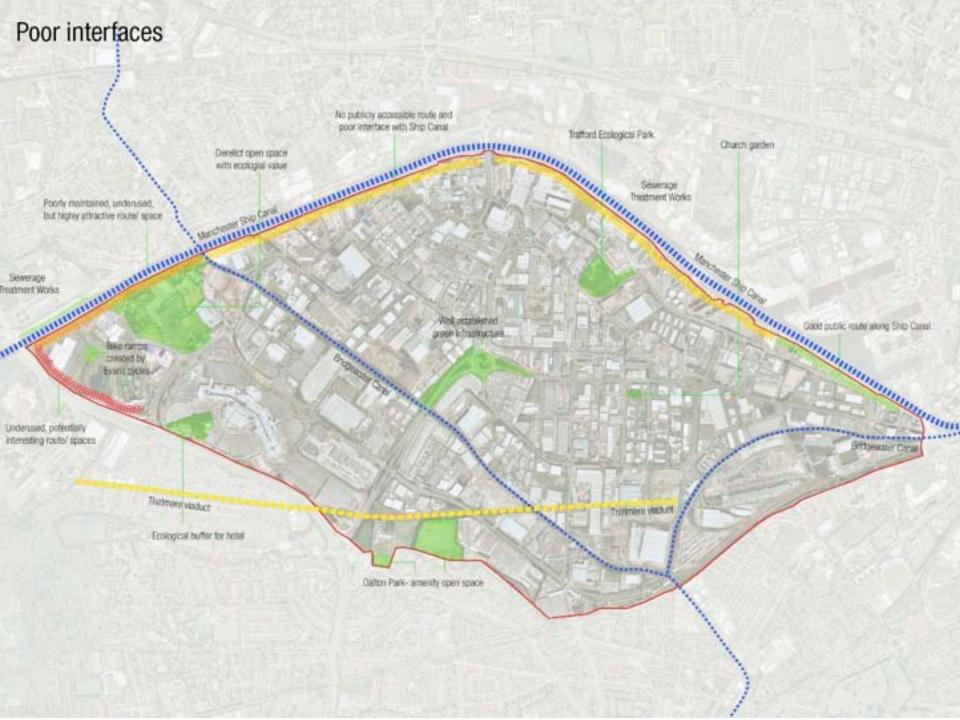


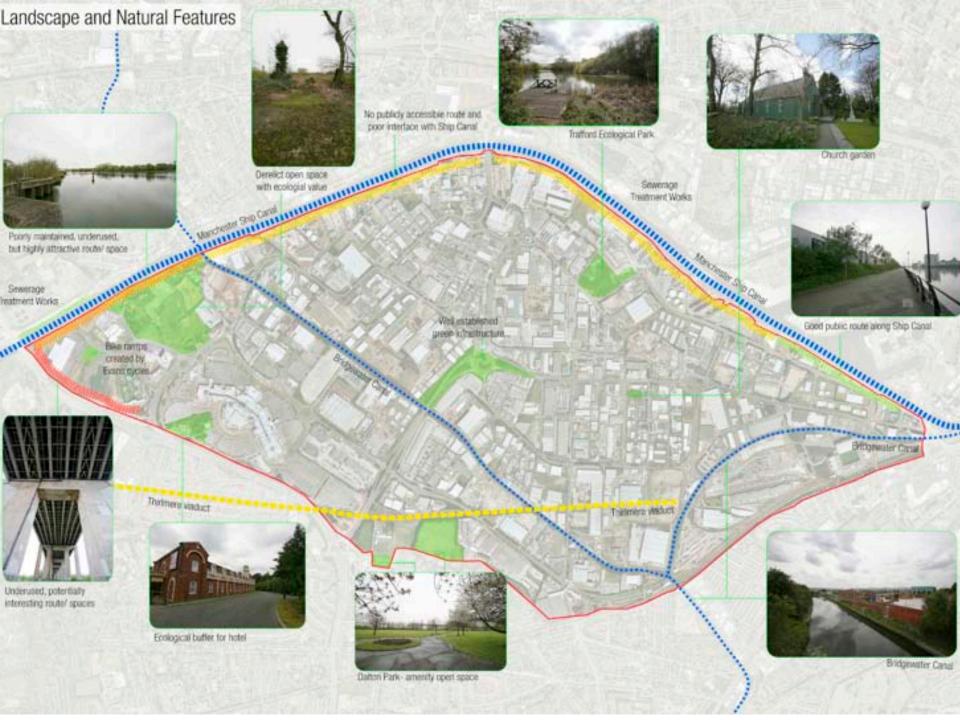
1111 I R. R. R. R. R. L. Britgenater Dina \*\*\*\*\*\*\*\* Landscape and natural features- canals

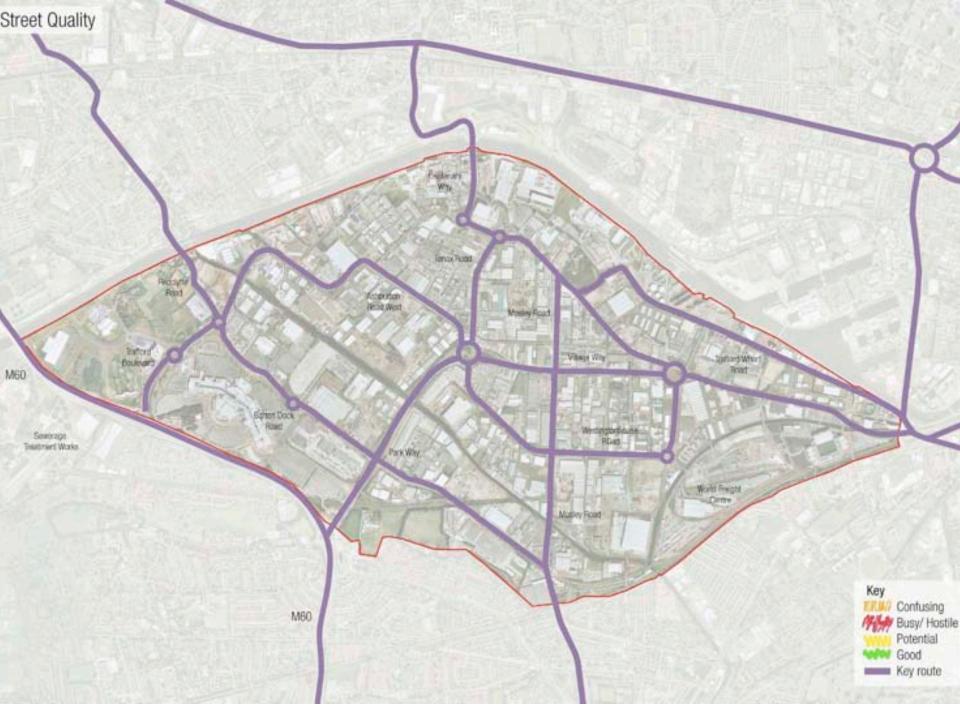
### Thirlmere Aquaduct

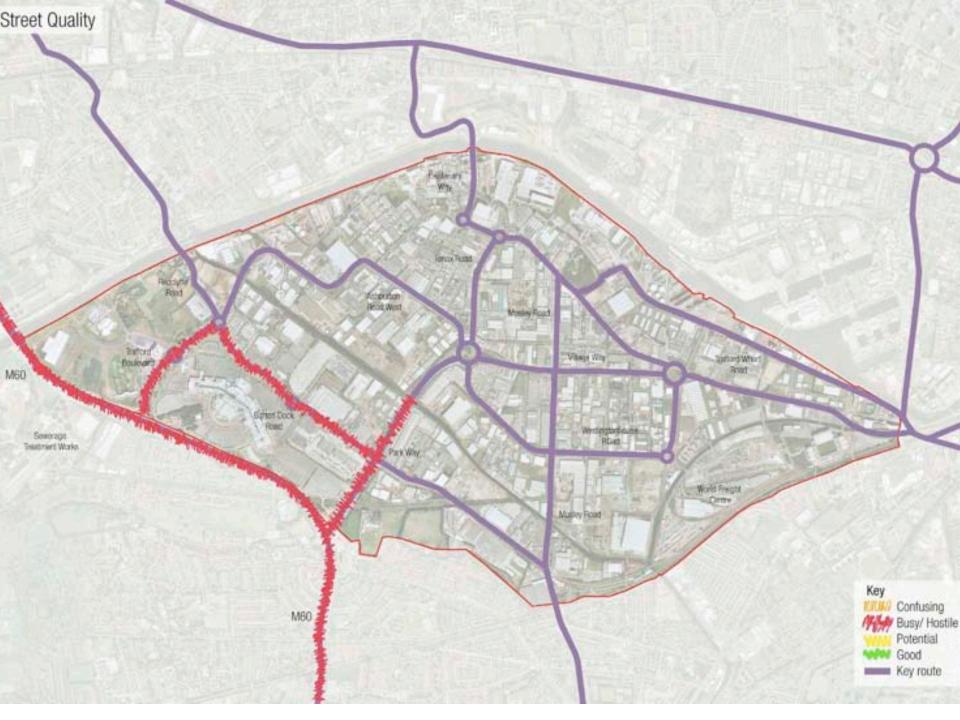


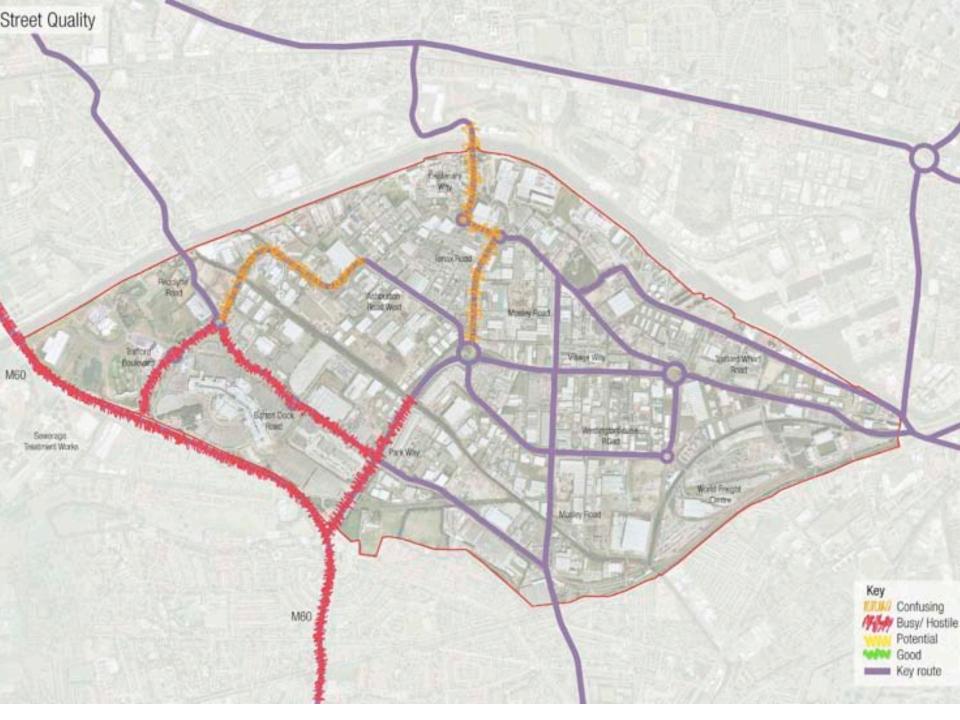


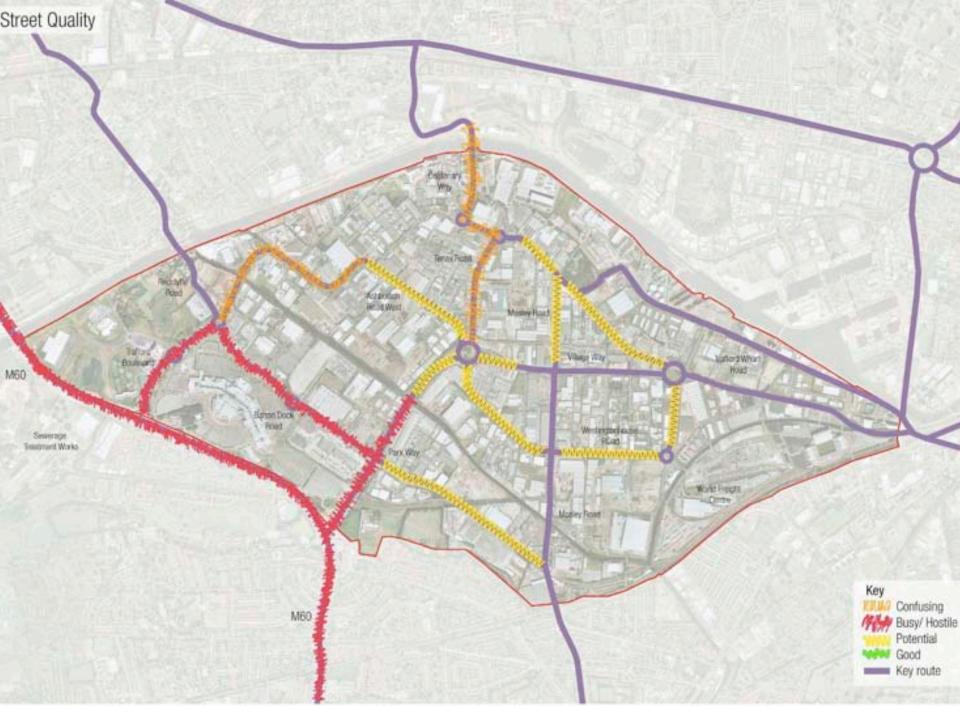


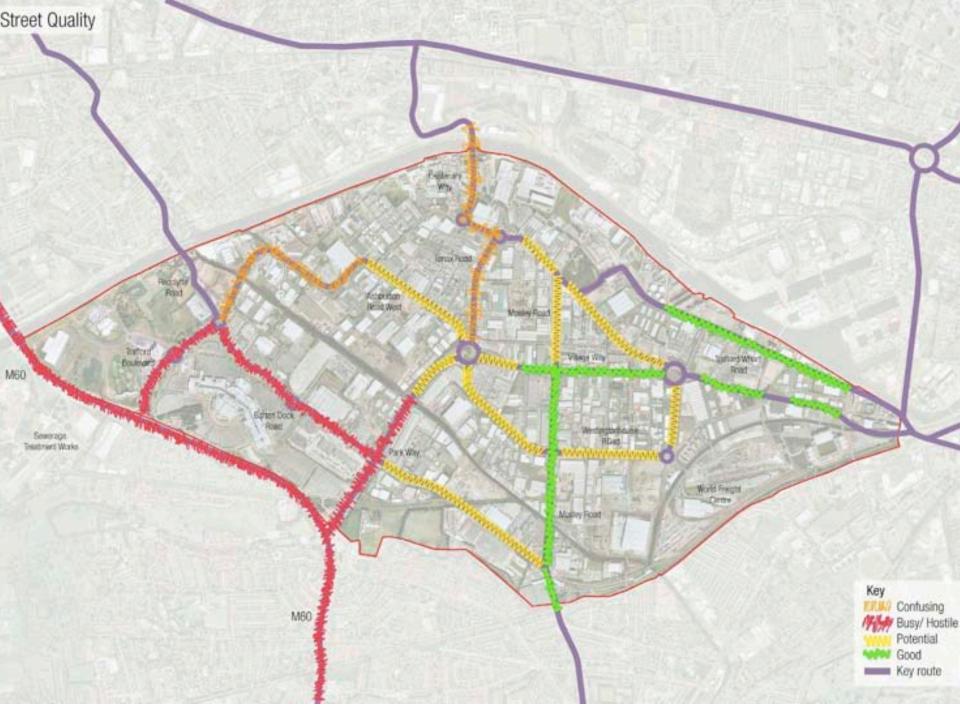














Busy/ Hostile- Barton Dock Road

2-0-

44. W-

A

Confusing- Ashburton Road West

A STREET AND A

100.00

12/11/2

2



Potential- Westingtonhouse Road

Good - Trafford Wharf Road

# 5 Objectives

\* To continually adapt the Park in a planned manner through the promotion of quarters/districts which meet the demand of modern businesses from a diverse range of sectors.





# 5 Objectives

\* To provide a transport infrastructure which increases accessibility to, and navigation in, the Park.





## 5 Objectives

\* To ensure that utilities and other business critical infrastructure is competitive with the premier business locations nationally and internationally.





# 5 Objectives

\* To maintain high levels of new investment in Trafford park through strong branding and marketing which promotes the Park and the Regional Centre as a leading location for inward investment





# 5 Objectives

\* To provide supporting actions which help existing and new companies to improve their competitiveness.





# Underlying principles

- Sustainability: which will be at the heart of all new proposals
- Public/private partners hips: with a recognition than new investment needs to be private sector led, with the public sector helping to create the conditions for reinvestment and new investment; and
- Economic contribution: maximising the Park's contribution to the City Region and Regional Economic Strategy, linking new development to priority sectors and other region wide economic objectives



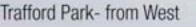


# **Spatial Framework**

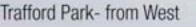
- To outline informal zones to help direct future private sector investment, helping to re-shape the park in the medium term
- To identify priority areas for intervention and set a future work programme
- To help prioritise transport, infrastructure and investment in incubation, office and residential investment











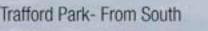




Trafford Park-gon Cast O What Side

Major, medium term and regionally significant investment opportunity
Very high quality, mixed use development
Links to Salford Quays and Mediacity:UK, with focus on office based development and proximity to City Centre
Leisure and tourism opportunities linked to sports

Salford Quays



Park Road

link bridge

sheats

Adidas

THE POTO

Village

CHARLES AND ISA

186

Uniter Mars

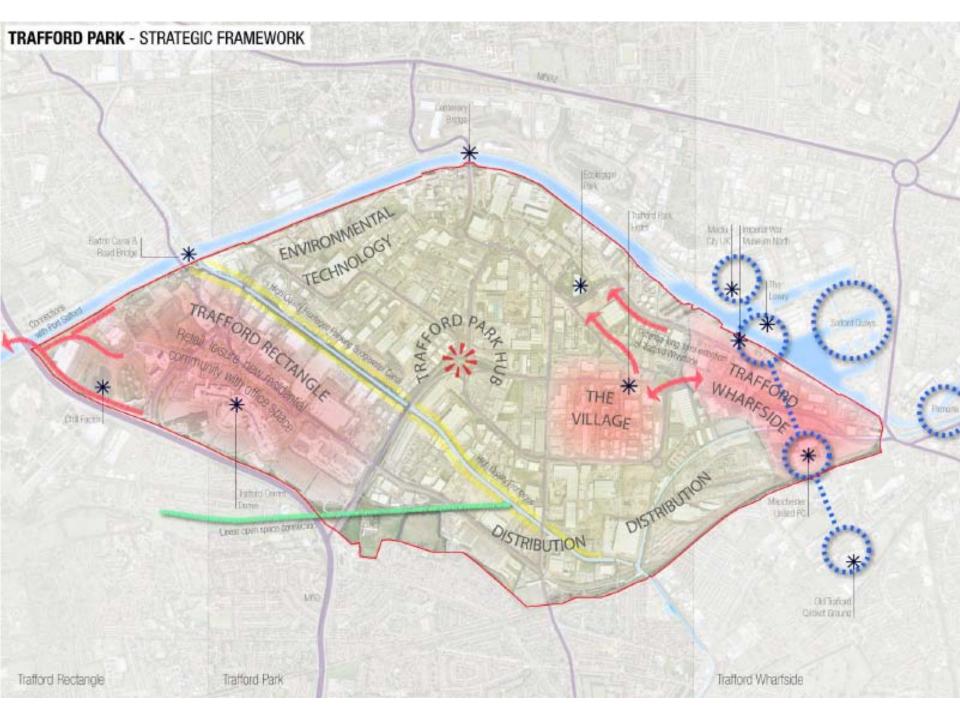
## Trafford Park Core

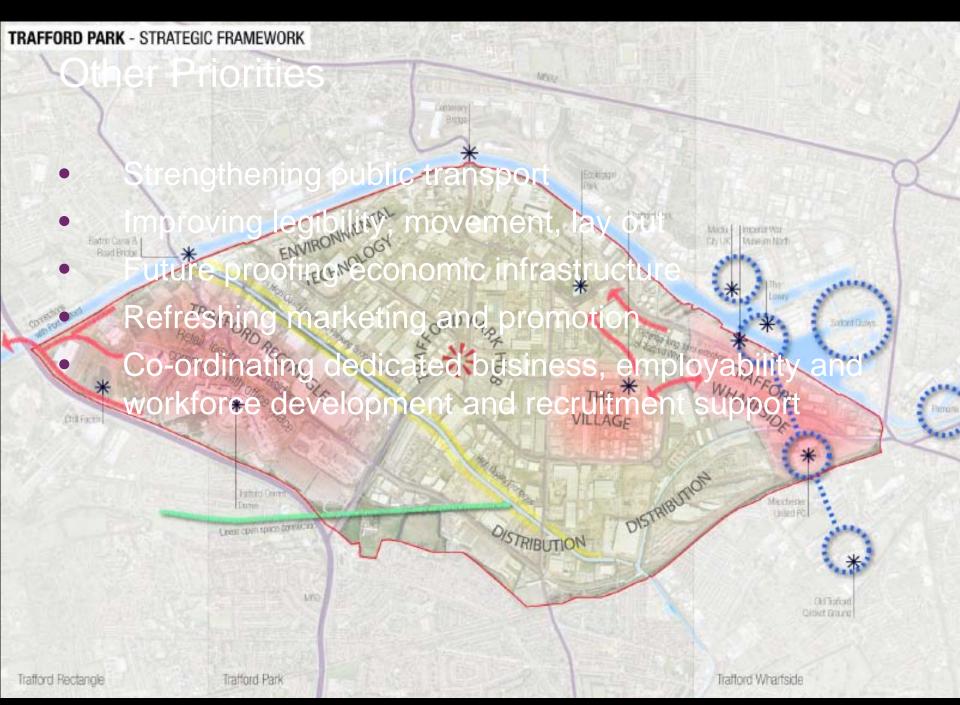
Distribution – promoting new investment into distribution zone, strengthening links to rail infrastructure

Village – potential for smaller business and incubation facilities; potential for low cost space for smaller companies

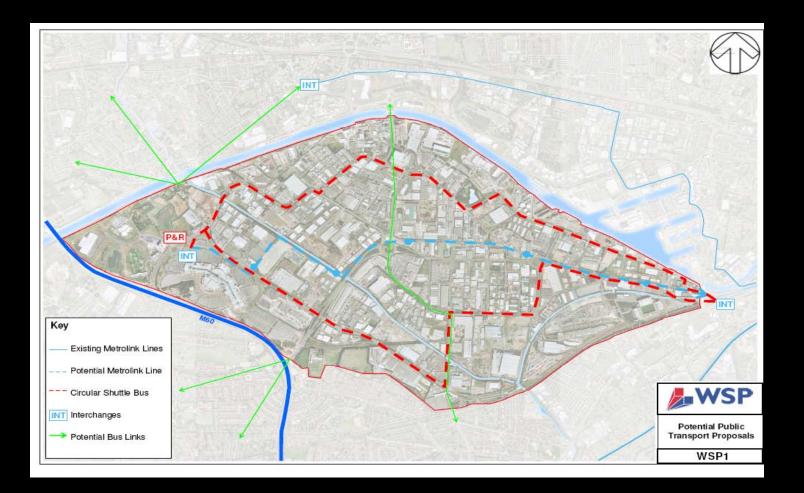
Environmental Management – potential for important uses linked to waste management requirements Hub – potential to sope out many hub quality locations for higher end industrations

Hink bridge





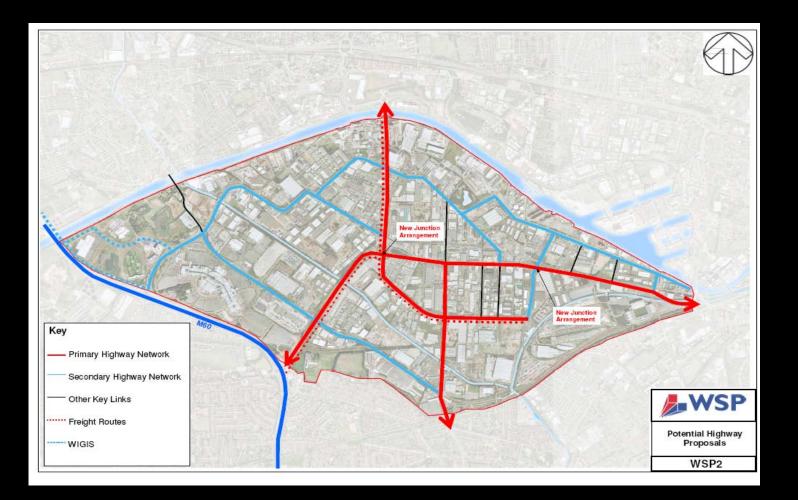
# Improving public transport







# Straightforward highway hierarchy







#### TRAFFORD PARK - STRATEGIC FRAMEWORK Next Steps

 Discussions with key funding partners and resource identification for Phase 2 of commission.

TRIBUTION

Tratford Whertside

 Identify actual work - full masterplan vs strategic intervention opportunities

Commission work

Trafford Park

Trafford Rectangle

#### TRAFFORD PARK - STRATEGIC FRAMEWORK

